

# PRINCIPAL SUBSIDIARY AND ASSOCIATED UNDERTAKINGS

All subsidiary undertakings are wholly owned and incorporated in England and Wales, registered office of 9/11 Drayton High Road, Drayton, Norwich, Norfolk NR8 6AH. Except where shown, all undertakings are engaged in construction activities.

**(i) Subsidiary undertakings of R. G. Carter Holdings Limited**

RG Carter Group Limited – intermediate holding company

**(ii) Subsidiary undertakings of RG Carter Group Limited**

RGCC Limited – intermediate holding company  
 Bullen Developments Limited – property development  
 Drayton Farms Group Limited – farming and intermediate holding company  
 Drayton Farms Limited – farming (subsidiary of Drayton Farms Group Limited)  
 Burnham Farms Limited – farming (subsidiary of Drayton Farms Group Limited)

**(iii) Subsidiary undertakings of RGCC Limited**

R. G. Carter Construction Limited – intermediate holding company  
 Drayton Building Services Limited – intermediate holding company

**(iv) Subsidiary undertakings of R. G. Carter Construction Limited**

R. G. Carter Limited at Drayton, Norwich  
 R. G. Carter Lincoln Limited at Lincoln  
 R. G. Carter Cambridge Limited  
     at Cambridge, Thetford, Northampton and King's Lynn  
 R. G. Carter Southern Limited at Ipswich and Chelmsford  
 FisherBullen Limited, Fakenham  
 John Youngs Limited, Norwich  
 Central Trades Limited, Norwich  
 R. G. Carter Projects Limited  
     at Bury St Edmunds and Peterborough  
 R. G. Carter Technical Services Limited  
     at King's Lynn, Drayton and Bury St Edmunds

**(v) Subsidiary undertakings of R. G. Carter Technical Services Limited**

R. G. Carter Engineering Limited, Attleborough – intermediate holding company  
 R. G. Carter Civil Engineering Limited, Attleborough – civil engineering (subsidiary of R. G. Carter Engineering Limited)  
 G. M. Piling Limited, Attleborough – piling (subsidiary of R. G. Carter Engineering Limited)  
 Ground Technology Services Limited, Attleborough – site investigation and ground analysis (subsidiary of R. G. Carter Engineering Limited)  
 Central Garages Limited, Drayton, Norwich – vehicle lease and maintenance

**(vi) Subsidiary undertakings of Drayton Building Services Limited**

Youngs Doors Limited, Norwich – production of non-standard and panel doors  
 Drayton Windows Limited, Norwich – manufacturing of windows and doors  
 Builders Equipment Limited at Norwich and Sheringham – plant hire and sale of building equipment  
 Norfolk Gravel Limited at Sheringham – production of aggregates  
 Eyre Building Services Group Limited at Norwich and Cambridge – electrical, mechanical contracting and air conditioning  
 Sonata Security Limited, Norwich – security services

**(vii) Subsidiary undertaking of Bullen Developments Limited – ordinary shares**

Norfolk & Norwich Property Company Limited – property development  
 Wensum Developments Limited – property development  
 Wensum Homes Limited – property development (subsidiary of Norfolk & Norwich Property Company Limited)  
 NRP Car Parking Limited – Multi story car park

**(viii) Joint venture of R. G. Carter Limited – ordinary shares**

C. & H. Quick-Mix Limited (50%) – ready mixed concrete production